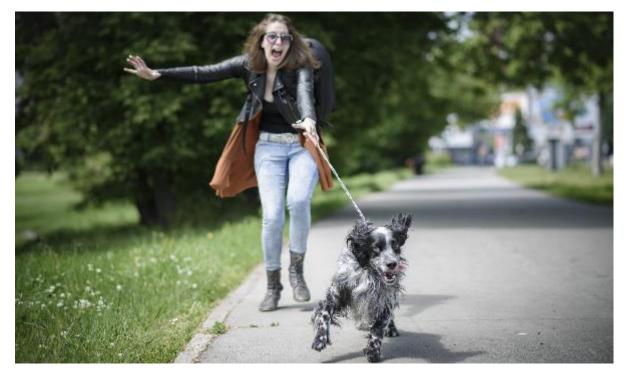
## Important information

- The value of investments can go down as well as up, so you may get back less than you invest.
- This information is not a personal recommendation for any particular investment. If you are unsure about the suitability of an investment you should speak to an authorised financial adviser.
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- Investors should note that the views expressed may no longer be current and may have already been acted upon.



# Making decisions under pressure

System one vs system two





# Making decisions under pressure

System one vs system two

"Steve, a young American, is very shy and withdrawn, always helpful but with little interest in people or in the world of reality.

A meek and tidy soul, he has a need for order and structure, and a passion for detail."



Is Steve more likely to be a librarian or a farmer?

THINKING, FAST AND SLOW DANIEL KAHNEMAN OF THE NOBEL PRIZE IN ECONOMICS

Source: Thinking, fast and slow; Daniel Kahneman



#### **Confirmation bias**

"What the human being is best at doing is interpreting all new information so that their prior conclusion remains intact." Warren Buffett

- We selectively filter and focus on information that supports our existing beliefs and opinions.
- We're twice as likely to seek information that confirms what we already believe.





## **Anchoring & framing**

The giant redwood

What is the greatest recorded height of a giant redwood tree?

The average guess is 100 ft (30.5m), do you want to change your answer?

Often, our judgements come as a result of anchoring to completely random numbers





#### Information overload

#### **Paralysis of choice**

Knowledge vs wisdom more information isn't necessarily better; it's what you do with it that matters.





#### **Home bias & Baader Meinhof**

Preference for the familiar

Our brains are comfortable with the safe and familiar; but suspicious of novelty.

#### Mere exposure effect:

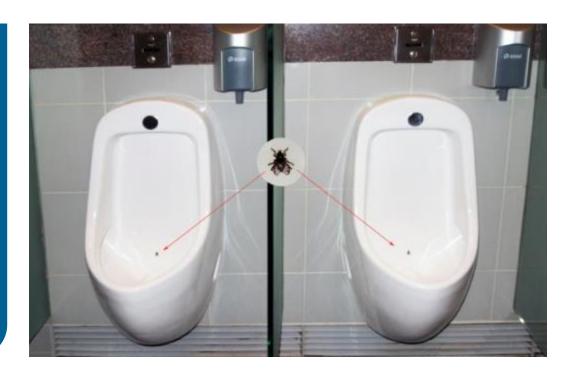
or stimulus can affect our preferences and cause us to form a more positive view.





# **Nudge theory Easy intervention**

- An image of a fly was fixed to the inside of each urinal at Amsterdam's Schiphol airport
- The target focused the user's mind and nudged them to take care
- Cleaning bills were significantly reduced





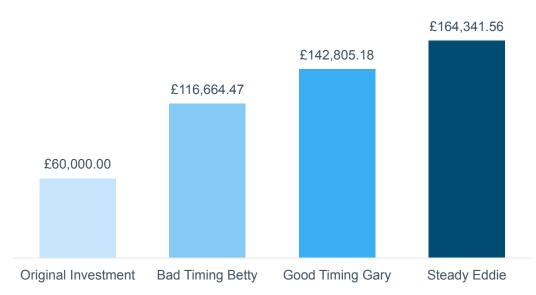
# **Preparing for bias**

#### **Limiting negative responses**

#### The perils of market timing



- Clear, defined investment process
- Pre-mortem thinking
- Infrequent rebalancing
- Limited trusted sources
- Argue the opposite view
- The 10-10-10 rule
- Recognise, don't overcome
- Don't just do something, sit there



Source: Fidelity International. Three hypothetical investors investing the same amount over a thirty year period (01.02.1989 – 01.02.2019) into the FTSE All Share. One invests regularly and the other two time their investments.



# **Useful reading**

Thinking, Fast and Slow

Daniel Kahneman

The Art of Execution

Lee Freeman-Shor

Thinking in Bets - Making Smarter Decisions When You Don't Have All The Facts

Annie Duke

Nudge

Richard Thaler, Cass Sunstein

The Psychology of Intelligence Analysis

Richards J Heuer

The Information Diet: A Case for Conscious Consumption

Clay Johnson



#### **Additional information**

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